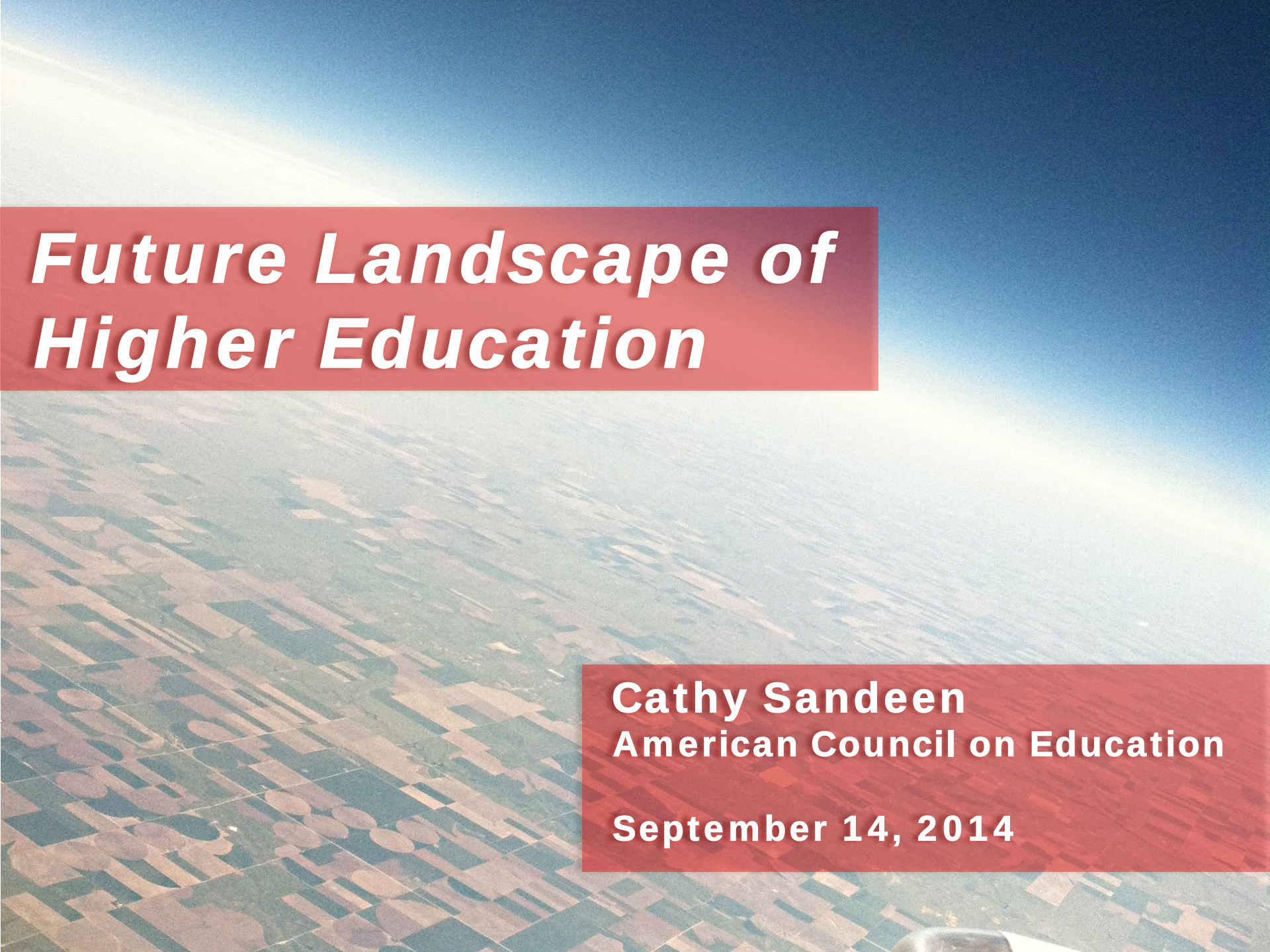


An aerial photograph of a vast, patchwork landscape, likely agricultural fields, viewed from a high altitude. The landscape is composed of numerous irregular, geometric shapes in various shades of green, brown, and tan, creating a complex, mosaic-like pattern. The horizon is visible in the distance, and the sky above is a clear, bright blue with a soft, hazy glow near the horizon, suggesting a bright sun or moon. The overall scene conveys a sense of vastness and the organized yet diverse nature of the land below.

Future Landscape of Higher Education

Cathy Sandeen
American Council on Education

September 14, 2014

An aerial photograph of a large, paved pedestrian plaza. Several groups of people are walking across the area. A red rectangular overlay is positioned on the right side of the image, containing the text '43%'.

43 %



65 %



1 Million



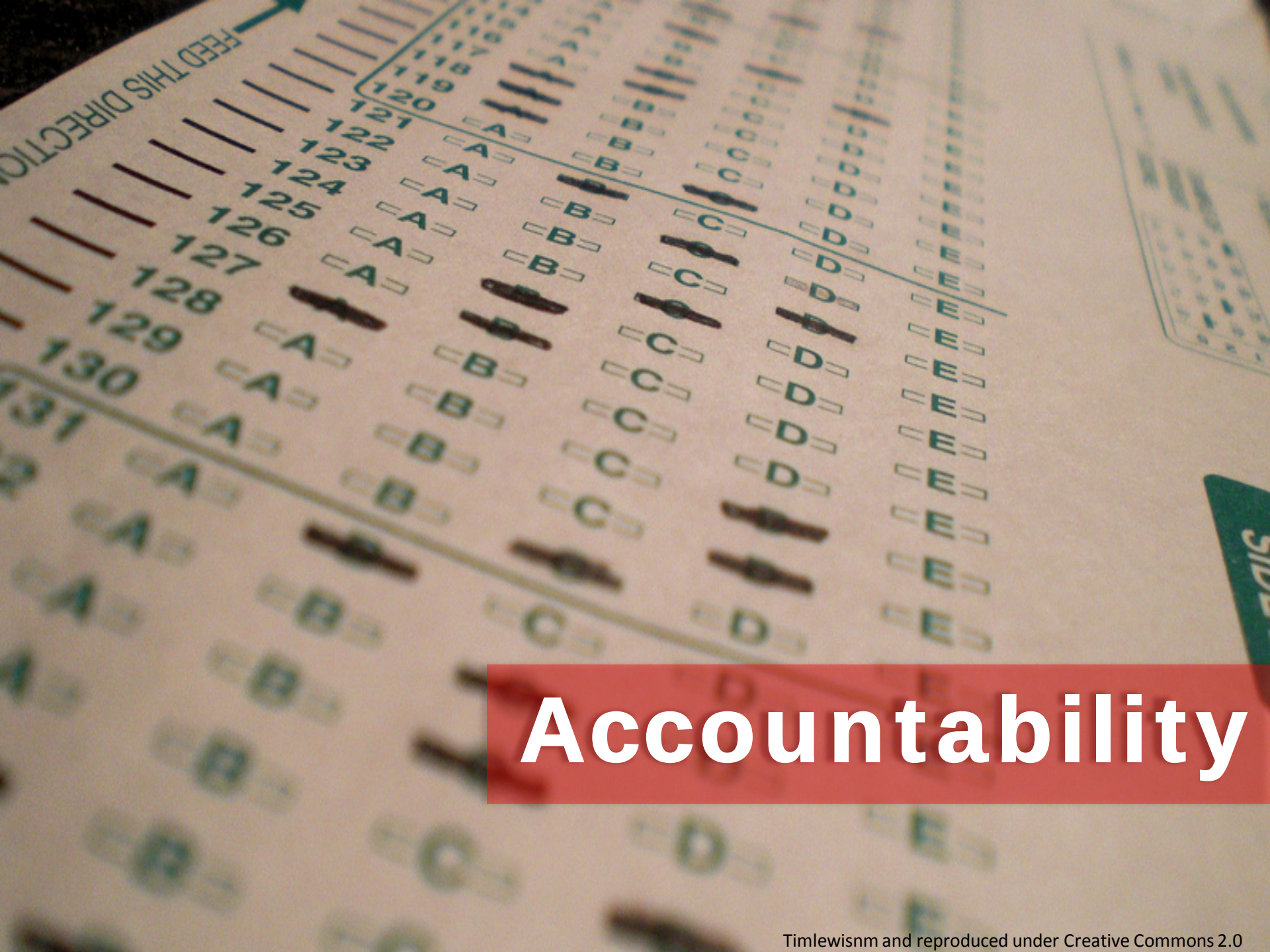
75 %



Demographics



Consumerism



Accountability



Globalization



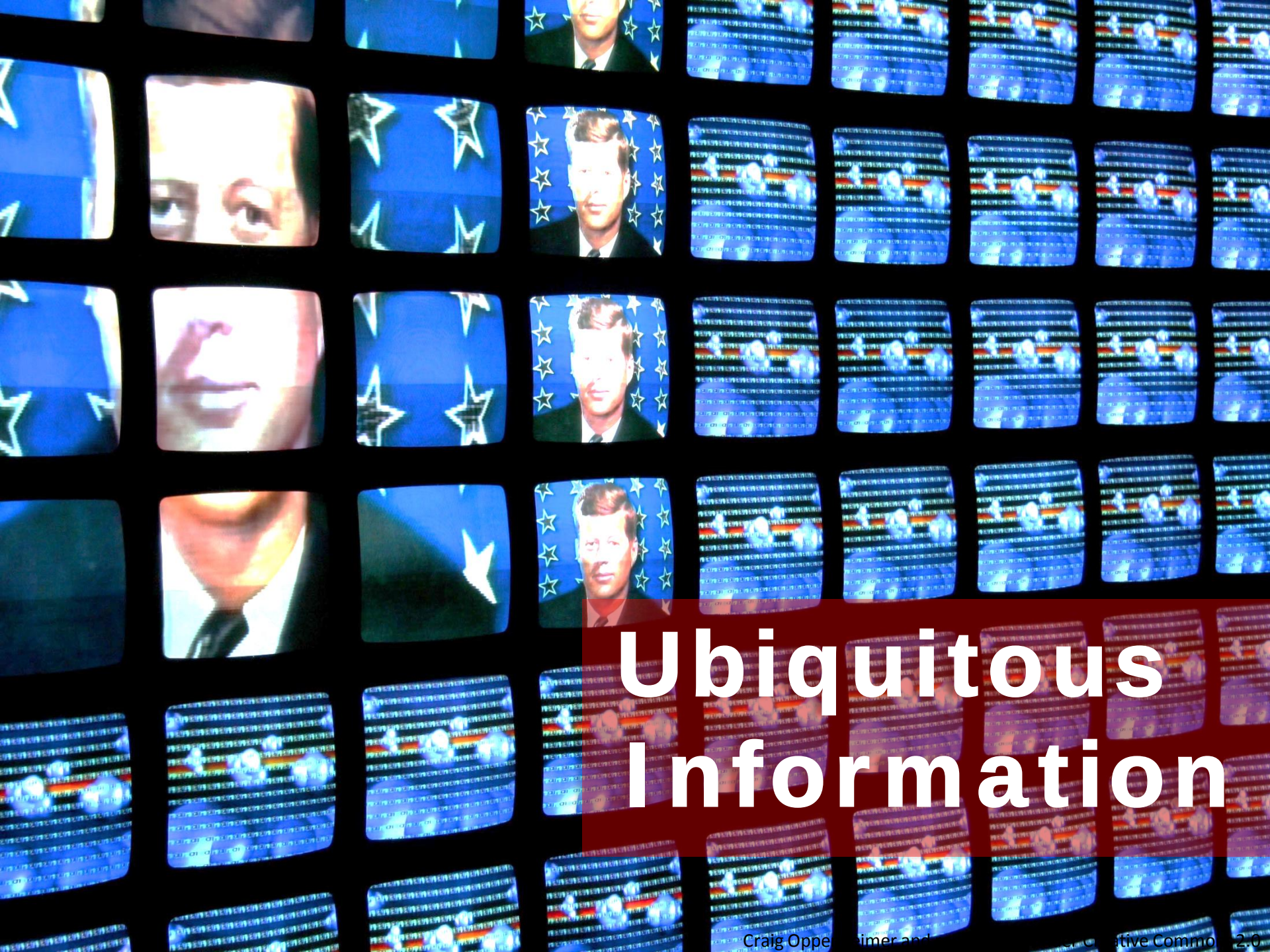
Big Data



Predictive Analytics



Personalization



Ubiquitous Information

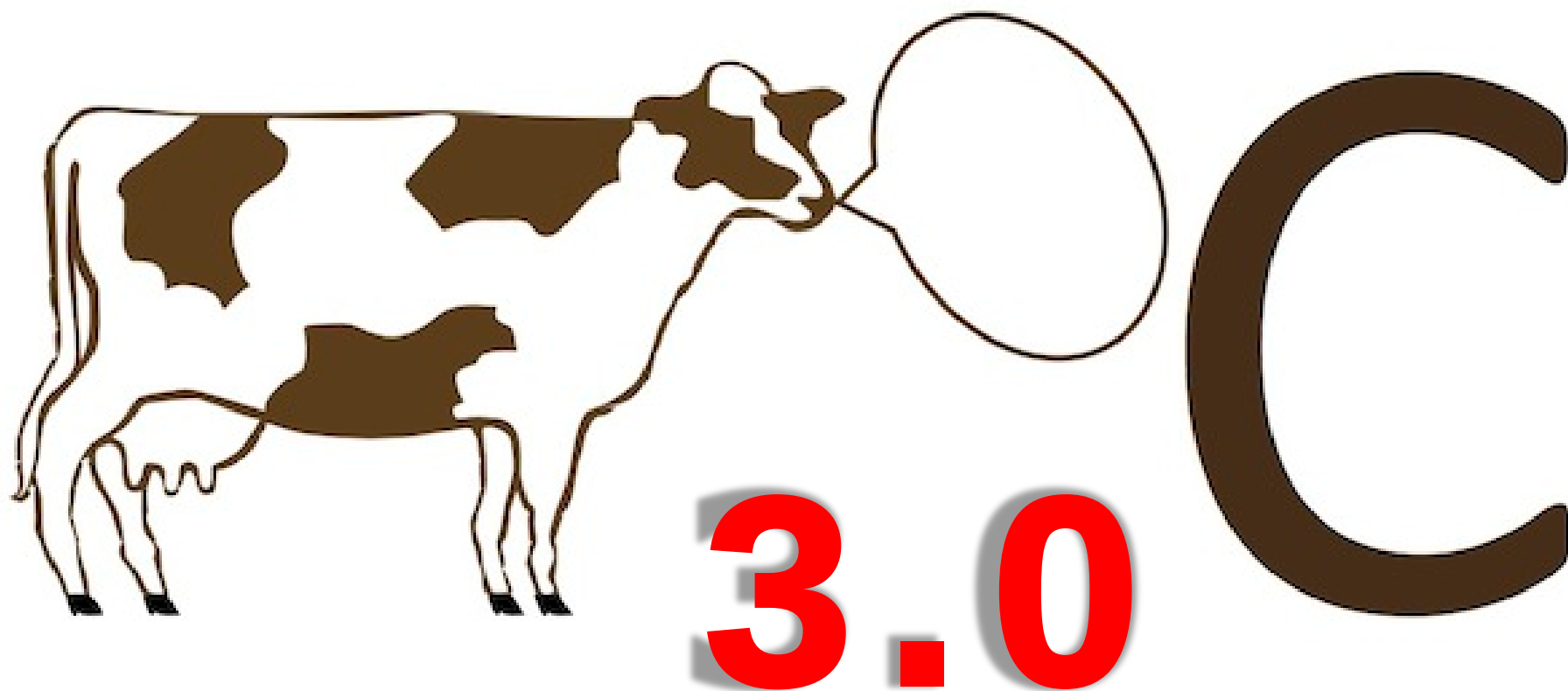




Faculty Role

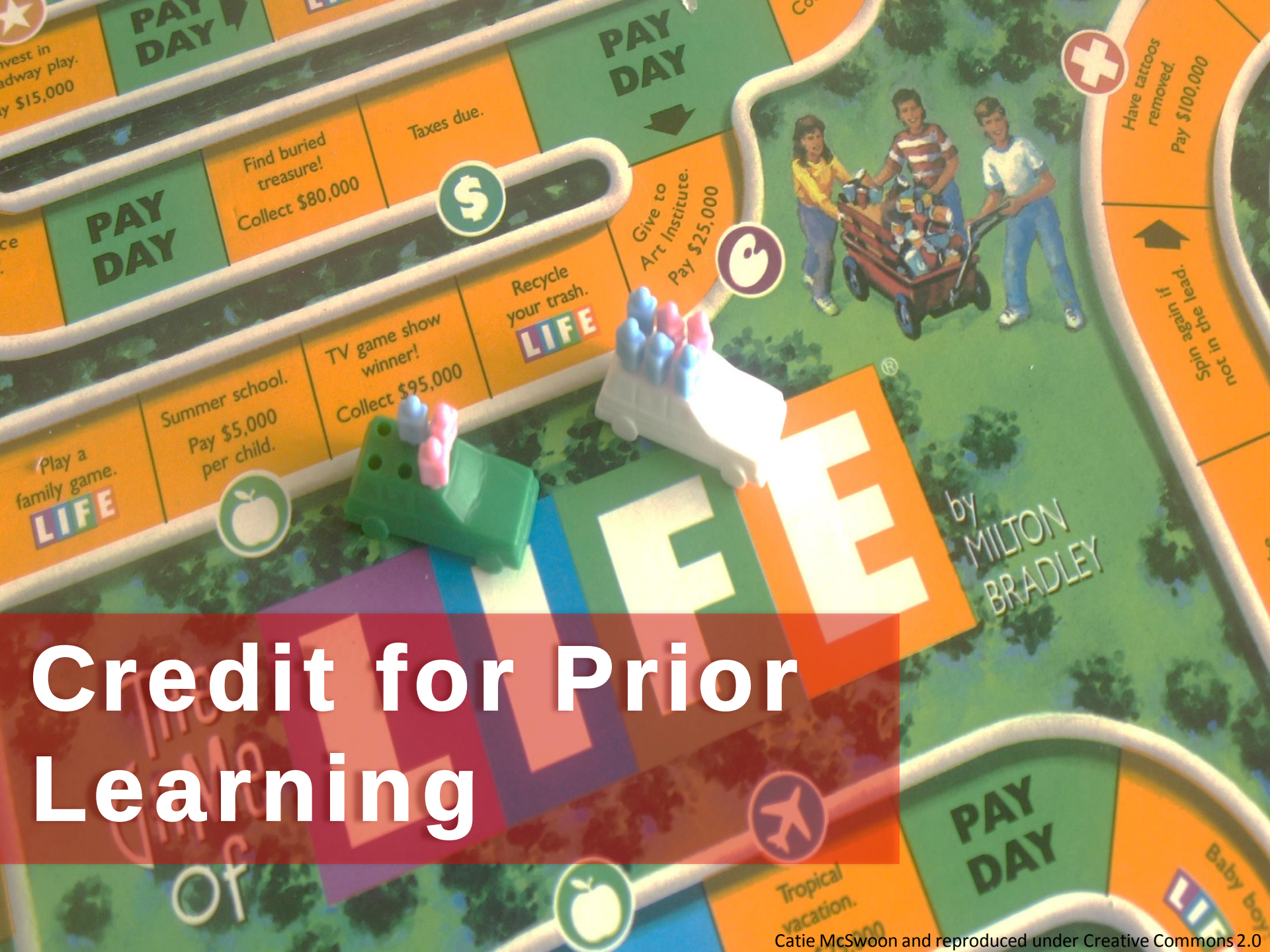








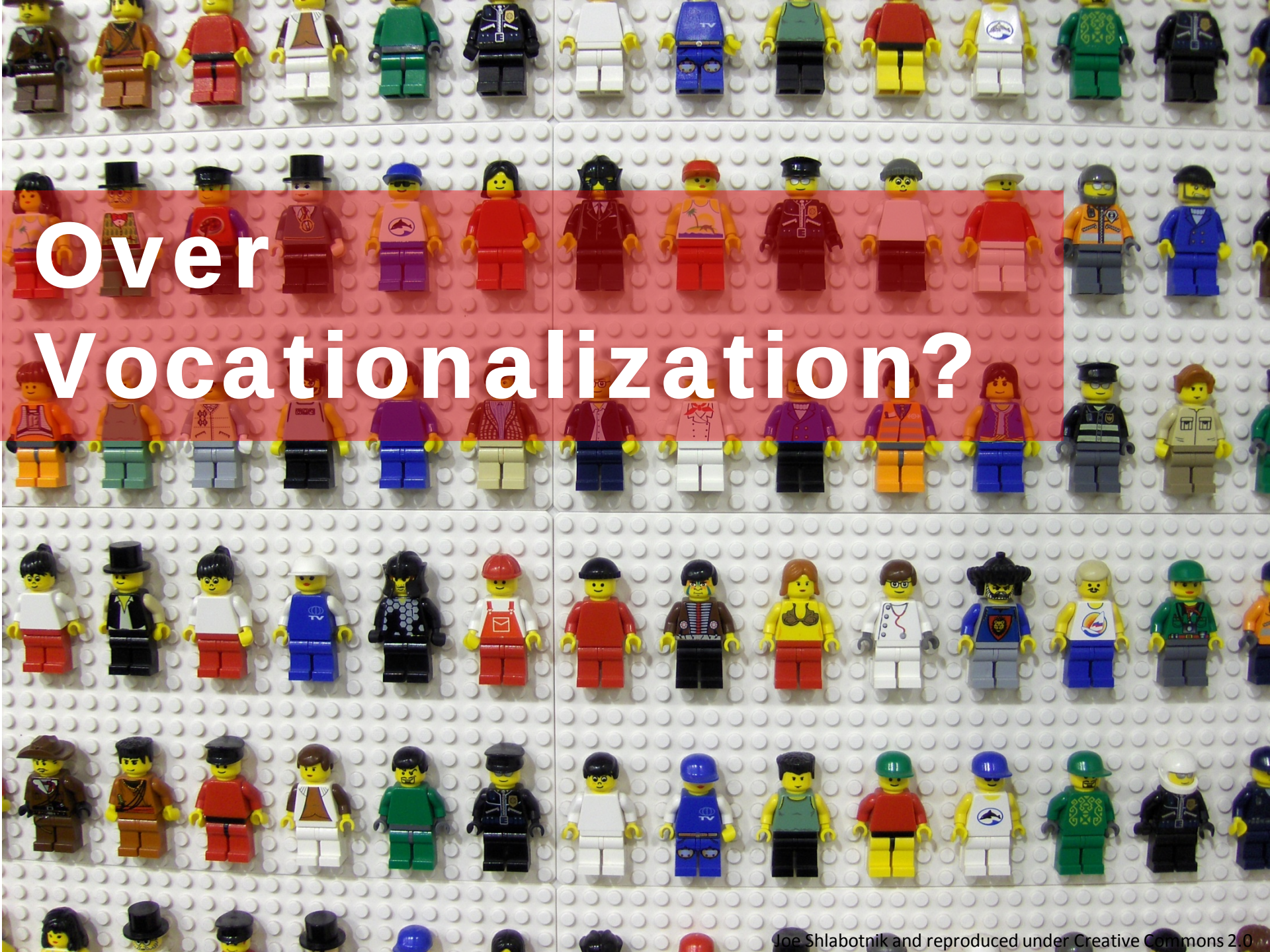
New Credentials



Credit for Prior Learning



Credit Mobility



Over Vocationalization?

New Paradigm